

NATIONAL HERITAGE AREA

2 August 2010

Re: Robert Caldwell

To Whom It May Concern:

It is with great pleasure that I offer this letter of recommendation for Robert Caldwell. Mr. Caldwell began his employment with Cane River National Heritage Area Commission (CRNHA) in August 2009 as an intern from the Northwestern State University Master of Arts in Heritage Resources program under the direction of Dr. ElizaBeth Guin.

The initial task assigned to Mr. Caldwell was a background study of transportation in the Cane River region with emphasis on the Texas & Pacific Railway Depot. It quickly became apparent that Mr. Caldwell was willing to extend his efforts beyond the local resources available to him. Subsequently, he traveled to Texas to conduct research and effectively used distance resources via the Internet to bolster the materials he used in data collection. The result exceeded the expectations of his supervisor.

Beginning in the winter of 2009-10, Mr. Caldwell was assigned the task of creating a security copy of all documentation for the National Historic Landmark District held on file with the City of Natchitoches Planning and Zoning Office. This important project required meticulous work habits, the ability to be timely in producing results, care in handling fragile documents and great attention to detail. Today, archival data sets have been created and filed with the City of Natchitoches and Cammie G. Henry Research Library. Successful completion of this project benefits the City for future planning, historians, preservation professionals and homeowners. CRNHA is extremely proud of this project and Mr. Caldwell's leadership throughout the project and its completion.

Robert brought a sense of enthusiasm and quiet competence to each of his assignments. His interpersonal skills are excellent and effective in both the office and public aspects of his position. He has been an exemplary and valued member of our office team. On behalf of the Commission members and staff, we wish him the greatest possible success in all his future endeavors.

Sincerely,

Cynthia Sutton Executive Director